



ADMINISTRATOR

**DEPARTMENT OF THE TREASURY  
ALCOHOL AND TOBACCO TAX AND TRADE BUREAU  
WASHINGTON, D.C. 20220**

January 3, 2005

Welcome to TTB's web site.

Many of you may already know me either from my 33 years working on alcohol and tobacco issues first at IRS and, subsequently at ATF, or from the last two years during which I was privileged to serve as Deputy Administrator at the Alcohol and Tobacco Tax and Trade Bureau.

For those of you who do not know me, I would like to assure you that, as TTB's new Administrator, I am committed to continuing TTB's efforts to reach out and partner with the public and the regulated industries. As a recently independent bureau, TTB has made considerable efforts to collect the revenue rightfully due and protect and inform the public while still meeting industry's expectations for a responsive, fair, and efficient government. We will continue in our efforts to facilitate compliance with our laws and regulations through various means, such as the e-government initiatives COLA's on-line and Pay.gov.

I firmly believe that TTB's success stems directly from our employees' dedication to providing the best possible service to all of our stakeholders. We look forward to working with you as we start our third year as an independent bureau.

Thank you for visiting our website. If there is anything we can do to serve you better, please let us know.

Sincerely,

John J. Manfreda  
Administrator